Strengthening the Supply Chain

In order to achieve a sustainable society, THK continues to strengthen its supply chain and generate corporate value through its business activities, all while never forgetting its pride as an essential business.

Policies and **Mindset**

THK's Strengths

• Developing products that aim to solve customer needs and concerns

• Developing products based on core technology

- Developing products that meet market needs
- Cultivating new markets with core technology • Extensive product lineup
- Services such as technical calculations based on usage conditions

- Promoting green, global procurement in the optimal locations
- Accelerating work speed and boosting efficiency with Al • Establishing a structure with suppliers to increase production and promote improvement activities
- Global procurement network
- Building a production framework with business partners
- Distributing disaster risk by purchasing from multiple suppliers
- Achieving high durability and long service life with proprietary materials

- Increasing productivity and improving customer satisfaction through on-time delivery
- Establishing a production structure in domestic and international areas of demand
- Establishing alternative production structures, including overseas factories, in case of a major disaster
- Employing transportation methods that reduce CO₂ emissions
- Considering load efficiency and productivity in logistics • Reducing CO2 emissions year on year
- Establishing transportation that reflects supplier feedback
- No delivery errors
- Securing transportation channels during a disaster

- Entering new markets
- Strengthening proposal-based sales
- Strengthening global collaboration
- Brand strength as the top linear motion manufacturer

Sales

• Sales network covering Japan and other countries



and fast takt times

Development/ Design



Procurement/



- Preemptively replacing materials based on each country's banned substance information
- · Investigating compliance with domestic and international regulations
- Collaborating with all purchasing-related departments regarding legal requirements
- Cultivating new suppliers and building a robust system of collaboration with existing suppliers
- Effectively using renewable materials to reduce
- Promoting DX activities and collaborating with other THK departments



Production

- Activities to reduce CO2 emissions
- Holding regular energy conservation meetings to improve environmental awareness among employees
- Complying with ISO 14001/45001 and confirming environmental measures
- Working even more to reduce CO2
- Promoting energy-saving activities
- · Promoting DX activities



- Reducing CO₂ by utilizing reusable containers
- Promoting modal shifts and joint delivery

Distribution

- Proposing electric and labor-saving prod-
- Conducting remote sales activities such as online visits

Future Challenges

Activities Aimed

at Promoting

ESG



· Developing products to achieve carbon neutrality

• Actively promoting the shift from sliding to rolling

• Developing products that require less maintenance

• Developing products that can handle high speeds

• Developing products related to renewable energy

Developing products to replace hydraulic with

• Refining core technology (long service life, highspeed performance, etc.)

- emissions

- Selecting optimal transportation methods through DX activities
- Reducing labor needs by utilizing Al
- Entering new markets such as medicine and electric vehicles
- Developing new business such as seismic isolation and robots

Strengthening **Positive Impact**





- Developing products with low environmental
- Developing products that meet the needs of the



• Green procurement





- Reducing CO₂ emissions
- · Strengthening health and safety
- · Reducing plastic use





- Reducing CO₂ emissions
- Reducing packaging







- Developing products that reduce environmental impact • Developing labor-saving products for a society with an aging population and declining birthrate
- Developing products for mitigating disasters

Minimizing **Negative Impact**



· Reducing the volume of paper used





- Addressing human rights issues





• Reducing CO2 emissions, waste, and workplace accidents



• Reducing CO₂ emissions



• Eliminating traffic accidents

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